CABINET **AGENDA ITEM** 12 MAY 2016

#### **REVENUE AND CAPITAL OUTTURN 2015/16**

Cabinet Member Cllr Peter Hare-Scott

**Cabinet Member** Cllr Peter Hare-Scott **Responsible Officer** Head of Finance: Andrew Jarrett

Reason for Report: To present the revenue and capital outturn figures for the

financial year 2015/16.

# **RECOMMENDATION(S): That Cabinet -**

1 - note the General Fund outturn achieved in 2015/16 which shows an overall overspend of £417k.

- 2 approve the transfer of monies from New Homes Bonus to increase the General Fund balance to the approved level of funding (see para 2.5). This would decrease the net transfers into earmarked reserves shown in recommendation 3 below.
- 3 approve the net transfers to/from earmarked reserves of £1,438k detailed in the General Fund service budget variance reports shown in Appendix 1 & 2 and summarised in Appendix 4.
- 4 note the positive position achieved on the Housing Revenue Account which shows an annual saving of £916k and approve the "earmarking" of the extra £916k shown in paragraph 3.3, as well as specific items totalling £3,144k and the utilisation of items totalling £1,054k identified in Appendix 4.
- 5 approve the carry forward of £7,559k from the 2015/16 capital programme (see paragraph 5.2) as all of the schemes will be delivered in 2016/17 or later years.

Relationship to the Corporate Plan: The financial resources of the Council impact directly on its ability to deliver the corporate plan prioritising the use of available resources carried forward from 2015/16. All future spending will be closely linked to key council pledges from the updated corporate plan.

Financial Implications: Good financial management and administration underpin the entire document.

**Legal Implications:** None.

**Risk Assessment:** Regular financial monitoring information mitigates the risk of over or underspends at year end and allows the Council to direct its resources to key corporate priorities.

### **Executive Summary of 2015/16 Income and Expenditure**

The table below gives an overview of the movements during the year on the key operational balances of the Council and then shows the closing cash position which will be reflected in the end of year Accounts. (Note - These movements assume that all proposed recommendations are agreed, except for the General Fund balance.)

	31/3/15	In year	31/3/16
		movement	
General Fund	(£2,380k)	£417k	(£1,963k)
Housing Revenue Account	(£2,000k)	£0k	(£2,000k)

#### 1.0 Introduction

- 1.1 The Council has continued its strategic decision to reduce costs, without adversely affecting service delivery, evidenced by the on-going commitment to further reduce employee costs (especially in back office services) during the year improve efficiencies and maximise income opportunities. This strategy has seen us deliver an overall General Fund (GF) deficit of £417k (see Appendix 1).
- 1.2 During the budget setting process we continue to ensure that revenue budgets are set on a robust basis and take a prudent view of the likely levels of income and expenditure.
- 1.3 It should be noted, in order to get a completed year end outturn position to Senior Management and Members in a timely fashion, these figures may be altered slightly over the next few weeks as we complete the formal accounts process, but will have little effect on the overall GF or HRA surplus position.
- 1.4 Members of the Audit Committee should note that the outturn report is basically a set of management reports that show the final cash related position on all service areas. The Finance Team then have to turn these management reports into the statutory financial statements which are subject to a wide number of complex accounting rules that often significantly change the final picture of a service's financial position for the year. However, it is important to note that the bottom-line profit or loss for the year remains constant.

### 2.0 The General Fund Reserve

- 2.1 This is the major revenue reserve of the Council. It is increased or decreased by the surplus or deficit generated on the General Fund in the year. This reserve held a balance of £2,380k as at 31/3/15. In 2015/16, a net deficit of £417k has occurred after accounting for all necessary transfers to/from Earmarked Reserves (EMRs).
- 2.2 Detailed budget monitoring reports were provided to both senior managers and members throughout 2015/16. This monitoring focused on significant

budget variances (+/- £10k), included remedial action where necessary and estimated an overall outturn position. The final written monitoring report considered by the Cabinet gave a detailed position at 31 December 2015 and predicted an end of year deficit of £372k for the General Fund. Therefore the final position deteriorated by £45k.

2.3 The table below shows the overall budget, actual and variance for all of our major service areas.

Service	2015/16	2015/16 Actual £	Variance £
	Budget £		
Car Parks	(23,680)	(186,459)	(162,779)
Community & Development	388,820	414,802	25,982
Corporate	1,197,130	1,208,430	11,300
Customer Services	15,730	171,879	156,149
Environmental Services	1,376,160	1,430,734	54,574
Finance & Performance	(180)	34,296	34,476
GF Housing	317,150	231,334	(85,816)
Grounds Maintenance	(16,870)	52,584	69,454
Human Resources	98,470	45,004	(53,466)
ICT	(12,040)	15,152	27,192
Legal & Democratic	1,027,280	1,057,782	30,502
Leisure	662,400	1,125,559	463,159
Planning & Regeneration	959,800	1,096,913	137,113
Property Services	253,800	(85,881)	(339,681)
Revenues & Benefits	782,650	557,768	(224,882)
Waste Services	2,287,120	2,414,775	127,655
Total Cost of Services	9,313,740	9,584,672	270,932
OTHER INCOME & EXPENDITURE			
Miscellaneous Income	0	(352)	(352)
Interest Payable	68,390	147,452	79,062
Interest Receivable	(134,090)	(240,232)	(106,142)
Heritable dividend	0	(43,958)	(43,958)
Statutory financing of capital	375,490	369,856	(5,634)
New Homes Bonus	373,490	(1,619,311)	(1,619,311)
	404 470	* * * * * * * * * * * * * * * * * * * *	
Transfers to / (from) EMR'S	424,170	1,437,518	1,013,348
Statutory Adjustments	(1,281,350)	(1,316,100)	(34,750)
EMR used to fund capital	0	834,695	834,695
Total Budgeted Expenditure	8,766,350	9,154,240	387,890
Funded By:			
Revenue Support Grant	(1,704,850)	(1,704,847)	3
NNDR Revenue	(2,062,630)	(1,962,630)	100,000
Council Tax	(4,955,540)	(4,961,301)	(5,761)
Collection Fund surplus	(43,330)	(43,334)	(4)
Other non-ringfenced gov grants	0	(64,943)	(64,943)
Total Other Income	(8,766,350)	(8,737,055)	29,295
Total Deficit for the year	0	417,185	417,185

2.4 A detailed explanation of all the key variances is shown in Appendix 2, service by service. Inevitably, within a service, there are often variances which compensate. Some areas may create savings which in turn can be partly or fully offset by overspends elsewhere. In this report we have tried to highlight the major movements to enable Members to appreciate the more significant trends within each service area.

Note – where any of the above variances were deemed to be recurring, the 2016/17 budget was adjusted accordingly.

- 2.5 The overall effect of the 2015/16 financial year would result in a General Fund Balance of £1,963k which is below the Council's own temporary minimum requirement of £8.77m  $\times$ 25% = £2,193k (agreed at full Council 25/2/15).
- 2.6 In addition to the GF Balance, the Council holds a number of Ear Marked Reserves (EMRs) which are used to help make provision for known future expenditure commitments which will require funding in 2016/17. The net movement of £1,438k into these reserves and the end of year balances held on them are shown in Appendix 4.

# 2.7 Market Walk and Fore Street Shops, Tiverton

Members will no doubt be keen to see the first year's result's following the acquisition of the shops in March 2015. The various elements are shown in different areas of the Income and Expenditure account but the overall position is as follows:

Net income for year	(189) ====
(Shown within property Services committee) Interest payable on Public Works Loan Board loan Statutory capital Financing (over 50 years)	(380) 108 83
Net rental income after expenses	£k

This income equates to an approximate return of **4.5%** (189k/4,173k), net of borrowing costs.

#### 2.8 Non Domestic Rates

In order to facilitate the earliest reporting of the service outturn this report contains our best estimate of the non-domestic rate position. Members will be aware that we are part of the Devon Pool for Business Rates and we await information from the pool with which to complete the accounts. Our share from the pool is therefore subject to change, depending upon other Council's surplus/deficits for the year.

### 3.0 Housing Revenue Account (HRA)

3.1 This is a ring-fenced reserve in respect of the Council's housing landlord function. It is increased or decreased by the surplus or deficit generated on the HRA in the year. For 2015/16 the outturn is a net surplus of £nil k after the proposed transfers to/from earmarked reserves.

3.2 This surplus is explained in paragraph 3.4 and the effect of it on the HRA Balance is shown below.

### HRA Balance

HRA balance @ 31/03/15	£	(2,000)k
Budget saving achieved in 2015/16	£	(916)k
Additional transfer to 30yr modernisation programme	£	916k
HRA balance @ 31/03/16	£	(2,000)k

- 3.3 After the strong closing financial position delivered in 2015/16, it is recommended to transfer a sum of £916k into the Housing Maintenance Fund earmarked reserve. This is in addition to the already budgeted figure of £2,375k. The above position leaves an HRA balance of £2,000k as at 31 March 2016.
- 3.4 The main budget variances during 2015/16 that give rise to the figure of £916k were the £371k underspend generated by the Repairs team and the £173k saving generated from the Housing Services area. For further details, please see the HRA Outturn Summary for 2015/16, which is attached as Appendix 3 to this report.
- 3.5 In addition to the above, the HRA hold a number of earmarked reserves. The movements on these during 2015/16 and their closing balances are shown on Appendix 4. This money is effectively "ring fenced" and will be held to meet expenditure on projects during 2016/17 and beyond.

#### 4.0 The Collection Fund

- 4.1 Mid Devon is a collection authority for council tax and national non-domestic rates, and as such, is required to produce a collection fund account for the Mid Devon area. The Council collects council tax on behalf of Devon County Council, Devon Fire and Rescue Service, Devon & Cornwall Police and the Town/Parish Councils.
- 4.2 The council tax collection rate for 2015/16 was 98.1% (97.8% in 2014/15). This demonstrates how effective our Council Tax section has been in collecting the annual charge in extremely challenging economic times. The Non Domestic Rates collection rate improved to 99.1% for 2015/16 (99% in 2014/15).

### 5.0 Capital Outturn

5.1 A capital outturn summary is attached as Appendix 5 to this report. The revised capital budget for 2015/16 amounted to £13,948k. At the year end we had spent £4,839k leaving the capital programme underspent in total by £9,109k.

Capital receipts of £571k (this includes general useable capital receipts and ring-fenced replacement homes capital receipts) were applied to finance the programme with the balance of the expenditure met by a combination of borrowing, external grants and contributions from reserves.

- 5.2 As shown in Appendix 5 there are capital projects totalling £7,559k which have not been completed as at the 31 March 2016. This expenditure, therefore, needs to be rolled forward to be included in the 2016/17 capital programme. These schemes are still fully funded by either unspent capital grants or by provisions held within capital earmarked reserves. In addition there is £1,461k relating to Affordable Housing, Private Sector Housing Grants, Economic Development Projects, ICT Projects and Major repairs to our Council House stock including Renewable energy solutions underspends which will be placed in relevant earmarked reserves to fund future capital expenditure in these areas.
- 5.3 The Capital Receipts Reserve (note this includes general useable capital receipts and ring-fenced replacement homes capital receipts) is used to part fund the capital programme the movement on this account for the year is given below:

Balance at 1 April 2015	£k <b>(986)</b>
Sale of Council Houses - 19	(1,234)
General Fund Sales	(26)
Pooling of Housing Capital Receipts to Government.	235
Capital Receipts applied in year	569
Balance at 31 March 2016	(1,442)

Note – the remaining balance of £1,442k is committed in order to fund any slippage, specific projects in ICT and Private Sector Housing and to balance the Capital Medium Term Financial Plan.

5.4 The Capital Earmarked Reserve has been set aside from Revenue to fund capital projects; the balance on this reserve now stands at £573k made up by the following transactions:

Balance at 1 April 2015	£k (1,122)
Budgeted transfer from the General Fund	(0)
<ul> <li>Funding required to deliver the 2015/16 Programme</li> </ul>	217
Transfer to Private Sector Housing Grants reserve	282
Transfer to ICT Projects Reserve	56
Balance at 31 March 2016	(567)

- Note the remaining balance of £567k is committed in order to fund any slippage and to balance the Capital Medium Term Financial Plan.
- 5.5 The council also holds New Homes Bonus which can be used for either Revenue or to support future Capital Programmes, the balance held at 31 March 2016 is £1,851k; again much of this remaining balance is committed to fund any slippage and to balance the Capital Medium Term Financial Plan.

# 6.0 Treasury Management

6.1 A review of the 2015/16 investment performance, including the new CCLA property investment fund and the details of interest payable are included within the separate 2015/16 Treasury Outturn Report.

### 7.0 Conclusion

7.1 Members are asked to note the revenue and capital outturn figures for the financial year 2015/16 and agree the proposed earmarking of surplus funds generated by in year savings from both the GF and the HRA. In addition, Members need to approve the incomplete projects on the 2015/16 capital programme be rolled forward into the 2016/17 capital programme.

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**Background Papers:** 

Circulation of the Report: Cllr Peter-Hare-Scott

Management Team

	Donlard	Antoni	Marianaa
	Budget 2015/16	Actual	Variance
	2013/16 £	2015/16 £	£
Car Parks	(23,680)	(186,459)	(162,779)
Community & Development	388,820	414,802	25,982
Corporate	1,197,130	1,208,430	11,300
Customer Services	15,730	171,879	156,149
Environmental Services	1,376,160	1,430,734	54,574
Finance & Performance	(180)	34,296	34,476
GF Housing	317,150	231,334	(85,816)
Grounds Maintenance	(16,870)	52,584	69,454
Human Resources	98,470	45,004	(53,466)
ICT	(12,040)	15,152	27,192
Legal & Democratic	1,027,280	1,057,782	30,502
Leisure	662,400	1,125,559	463,159
Planning & Regeneration	959,800	1,096,913	137,113
Property Services	253,800	(85,881)	(339,681)
Revenues & Benefits	782,650	557,768	(224,882)
Waste Services	2,287,120	2,414,775	127,655
TOTAL COST OF SERVICES	9,313,740	9,584,672	270,932
			,
OTHER INCOME & EXPENDITURE			
Car loan interest (now ceased)	0	(352.00)	(352)
Finance lease interest payable	30,710	30,426.00	(284)
PWLB bank loan interest payable	37,680	117,026.00	79,346
Interest from funding provided for HRA	(69,090)	(56,400.00)	12,690
Interest received on investments	(65,000)	(183,832.00)	(118,832)
Heritable dividend		(43,958.00)	(43,958)
Statutory financing of capital expenditure in earlier years	375,490	369,856.00	(5,634)
New Homes Bonus		(1,619,311.00)	(1,619,311)
Transfers to / (from) earmarked reserves	424,170	1,437,518.00	1,013,348
Statutory capital adjustments (depreciation reversal etc.)	(1,281,350)	(1,316,100.00)	(34,750)
EMR used to fund 2015/16 capital programme	0	834,695.00	834,695
TOTAL BUDGETED EXPENDITURE	8,766,350	9,154,240	387,890
FUNDED BY:-			
Revenue Support Grant	(1,704,850)	(1,704,847)	3
NNDR Revenue	(2,062,630)	(1,962,630)	100,000
Council Tax freeze grant for 2015/16	(49,710)	(54,171)	(4,461)
CTS Funding parishes	65,000	63,700	(1,300)
Collection Fund Surplus	(43,330)	(43,334)	(4)
Council Tax - (Band D at £182.15)	(4,970,830)	(4,970,830)	0
Other non- ringfenced gov grants	0	(64,943)	(64,943)
TOTAL FUNDING	(8,766,350)	(8,737,055)	29,295
NET INCOME AND EXPENDITURE	0	417,185	417,185

Notes

1. In order that the service results are not distorted by property valuations, that have no impact on the overall balance of the General Fund, capital charges have been shown on budget.

### CAR PARKS

CAR PA	RKS					
		2015/16	2015/16	Variance	Variance	
		Budget	Actual		٥,	
Code	Car Parks	£	£	£	%	
1000	Employees	0	0	0	.=/	
2000	Premises	249,120	136,436	(112,684)	-45.2%	
3000	Transport	0	0	0		
4000	Supplies and Services	28,960	35,233	6,273	21.7%	
	Total Direct Expenditure	278,080	171,668	(106,412)	-38.3%	
7000	E (confliction)	(004.050)	(747.447)	(50.007)	0. =0/	
7000	External Income  Net Direct Expenditure		(717,417) ( <b>545,749</b> )		-8.5% 42.5%	(a)
	Net Direct Experialitate	(302,970)	(343,743)	(102,119)	42.5 /0	(a)
5000	Support Services	184,370	184,370	0		
6500	Depreciation	174,920	174,920	0		
	Total Indirect Expenditure	359,290	359,290	0		
		,	,			
	Total Car Park Expenditure	(23,680)	(186,459)	(162,779)		
			, ,	, ,		
	Car Park - Service units					
CP510	Market Car Park	(120,810)	(131,996)	(11,186)		
CP520	Multi-Storey Car Park		132,093			
CP530	Amenity Car Parks	53.520	29,227	,		
CP540	Paying Car Parks	(152.530)	(215,783)	, ,		
	Total Car Park Expenditure		(186,459)			
		(==,===)	(100,100)	(10=,110)		
				£	£	
	Total Expenditure Variation				(162,779)	(a)
	·				, ,	` '
	Major Cost Changes					
CP	Overspend on cash collection & cp machine maintenance			11,000		
					11,000	
	Major Cost Savings					
CP	General underspend on planned maintenance across Parking Services	s (see below	/EMR)	(33,000)		
CP520	MSCP specific maintenance projects underspend (see below EMR)			(20,000)		
CP520	Utilities underspend			(10,000)		
CP530	Amenity CP specific maintenance project underspend (see below EMR	?)		(25,000)		
CP540	P&D CP specific maintenance project underspend (see below EMR)			(25,000)		
CP540	Increase in Off-Street fines			(7,000)		
				,	(120,000)	
	Major Changes in Income Levels				, , ,	
CP	Increased income from pay & display charges			(37,000)		
CP	Income received for VAT settlement on parking charges			(9,700)		
CP	Back-dated licence fee income			(8,000)		
				, ,		
					(54,700)	
	Martin Martin Comment				004	
	Minor Variations				921	
Total Exp	enditure Variation				(162,779)	(a)
					(102,110)	()
	EAR MARKED RESERVES					
				£		
	Utilised 2015/16					
	Decreased and the state of the 2040147					
00555	Proposed contribution c/fwd to 2016/17					
CP520	MSCP maintenance works			20,000		
CP530	Amenity CP resurfacing works			25,000		
CP540	P&D CP resurfacing works			25,000		
CP	Maintenance underspend for car park machine replacement			20,000		
	Net movement in earmarked reserves				00.000	
	Net movement in earmanted leserves				90,000	
	Total Expenditure variation after Ear Marked Reserves				(72,779)	

# **Community and Development**

Comm	nunity and Development					
		2015/16	2015/16	Variance	Variance	
Codo	Community and Davidsonment	Budget £	Actual	c	0/	
	Community and Development	287,610	£ 293,590	£ 5,980	% 2.1%	
	Employees Premises	48,850	44,153		-9.6%	
3000	Transport	3,140	4,245	(4,697) 1,105	35.2%	
4000	Supplies and Services	205,310	251,296	45,986	22.4%	
4000	Total Direct Expenditure	544,910	<b>593,284</b>	48,374	8.9%	
	Total Direct Experioliture	344,910	595,264	40,374	0.9 /0	
7000	External Income	(131,670)	, , ,	(22,391)	-17.0%	
	Net Direct Expenditure	413,240	439,222	25,982	6.3%	(a)
5000	Support Services	(63,650)	(63,650)	0		
6500	Depreciation	39,230	39,230	0		
	Total Indirect Expenditure	(24,420)		0		
	Total Community & Development Expenditure	388,820	414,802	25,982		
	Community & Development - Service units					
CD200	Community Development	268,470	269,676	1,206		
	HO Communities & Gov	100,250	98,804	(1,446)		
	HO Communities & Gov	(100,240)		(1,440)		
	Community Services Unit	144,780	141,345	(3,435)		
	Community Services Unit Rech	(84,990)		(3,433)		
	Markets	60,250	89,907	29,657		
02000	Total Community & Development Expenditure	388,520	414,502	25,982		
				,,,,,		
				£	£	
	Total Expenditure Variation				25,982	(a)
	Major Cost Changes					
	Utilise ear marked reserve for Seed Fund Grant Awar			10,520		
	Town and Parish Fund, Grant Awards (see note in inc	come levels and	d EMR below)	31,880		
	Salary costs due to a restructure			10,000		
CD300	Advertising and promotion spend in Markets (see EM	R note below)		2,280	F.4.000	
	Major Cost Savings				54,680	
CD210	Salary saving due to variance in hours			(6,800)		
00210	Salary Saving due to variance in nodis			(0,000)	(6,800)	
	Major Changes in Income Levels				(0,000)	
CD200	DCC contribution to Town and Parish Fund (see EMR	note helow)		(59,740)		
	Salary costs for additional Grants and Funding Officer		e helow)	19,180		
	Market toll income down against budget	(SCC LIVITY HOL	c below)	17,500		
02000	Market ton moonie down against badget			17,000	(23,060)	
	Minor Variations				1,162	
Total F	xpenditure Variation				25,982	(a)
	Apoliularo Furialion				20,002	(~)
	EAR MARKED RESERVES					
	Utilised 2015/16					
CD200	Seed Fund earmarked reserve released			(10,520)		
CD200	Salary for Grants and Funding Officer - New Homes E	Bonus released		(19,180)		
CD300	Market promotions - Labgi money released			(2,280)		
	Proposed contribution offsed to 2016/17					
CD200	Proposed contribution c/fwd to 2016/17	a grant anand		27.050		
CD200	Town and Parish Fund - balance reserved for ongoin	g grant spend		27,858		
	Net movement in earmarked reserves				(4,122)	
	Total Expanditure variation often For Marked Base	F1/00			24.000	
	Total Expenditure variation after Ear Marked Rese	rves			21,860	

### **CORPORATE**

CORP	ORATE					
		2015/16	2015/16	2015/16	Variance	
		Budget	Actual		٥,	
	Corporate	£	£	£	%	
1000	Employees	949,710	939,355	(10,355)	-1.1%	
	Premises	0	0	0	N/A	
	Transport	1,500	888	(612)	-40.8%	
4000	Supplies and Services	161,270	183,671	22,401	13.9%	
	Total Direct Expenditure	1,112,480	1,123,914	11,434	1.0%	
7000	External Income	(60)	(194)	(134)	-222.7%	
	Net Direct Expenditure	1,112,420	1,123,720	11,300	1.0%	(a)
E000	Cumpart Carriage	74 740	74 740	0	0.0%	
	Support Services	74,710	74,710	0		
6500	Depreciation	10,000	10,000	0	0.0%	
	Total Indirect Expenditure	84,710	84,710	0		
	Total Corporate Expenditure	1,197,130	1,208,430	11,300		
	Corporate Management Service Units					
CM100	Chief Executive	191,090	194,981	3,891	2.0%	
	Chief Executive Chief Executive Rech	(191,080)	(191,080)	0,091	0.0%	
	Corporate Fees/charges	379,990	399,333	19,343	5.1%	
	Corporate Performance	29,060	31,819	2,759	9.5%	
CIVIOUU	Pension Backfunding  Total Corporate Expenditure	788,070 <b>1,197,130</b>	773,377 <b>1,208,431</b>	(14,693) <b>11,301</b>	-1.9%	
	Total Corporate Experioliture	1,197,130	1,200,431	11,301		
				£	£	
	Total Expenditure Variation			~	11,301	(a)
					11,001	()
	Major Cost Increases					
	Mid Devon's contribution to the South West devolu	tion bid			5,000	
					·	
	Major Cost Savings	41			(44.000)	
	Pension costs proved to be 1.9% lower than budge	eted			(11,896)	
	Min ou Marian and				40 407	
	Minor Variances				18,197	
	Total Expenditure Variation				11,301	
	EAR MARKED RESERVES					
	EAN WARNED RESERVES			£		
	Utilised 2015/16					
CM300	Insurance - Further levy payment - MMI scheme of	arrangement	ŀ	(34,366)		
5111000	Proposed contribution c/fwd to 2016/17	arrangemen		(0 1,000)		
	Net movement in earmarked reserves				(34,366)	
					(31,000)	
	Total Expenditure variation after Ear Marked Re	serves			(23,065)	

### **Customer Services**

Custo	iller Services	0045/40	0045/40			
		2015/16	2015/16	Variance	Variance	
0 1		Budget	Actual		0/	
	Customer Services	£	£	£	%	
	Employees	721,230	883,227	161,997	22.5%	
	Premises	0	0	0	40.00/	
	Transport	4,480	2,305	(2,175)	-48.6%	
4000	Supplies and Services	95,310	91,072	(4,238)	-4.4%	
	Total Direct Expenditure	821,020	976,604	155,584	19.0%	
7000	External Income	(1,350)	(785)	565	41.8%	
	Net Direct Expenditure	819,670	975,819	156,149	19.1%	(a)
5000	Support Services	(806,160)	(806,160)	0		
	Depreciation	2,220	2,220	0		
0000	Total Indirect Expenditure	(803,940)	(803,940)	0		
	Total Customer Services Expenditure	15,730	171,879	156,149		
	Customer Services - Service units					
CS200	Communications	112,760	154,320	41,560		
	Communications Rech	(112,770)	(112,770)	0		
	Messenger Services	61,580	59,233	(2,347)		
	Messenger Services Rech	(63,010)	(63,010)	O O		
	Central Photocopying	26,850	36,593	9,743		
	Central Photocopying Rech	(35,810)	(35,810)	0		
CS902	Central Postage	35,570	25,156	(10,414)		
CS903	Central Postage Rech	(38,050)	(38,050)	0		
CS910	Customer Services Admin	142,980	141,194	(1,786)		
CS915	Customer Services Admin Rech	(143,400)	(143,400)	0		
CS930	Customer First Management	179,890	196,905	17,015		
	Customer First Management Rech	(179,880)	(179,880)	0		
	Customer First	597,710	572,495	(25,215)		
	Customer First Rech	(568,700)	(568,700)	0		
	Crediton Office Section	153,620	212,030	58,410		
	Crediton Office Section Rech	(153,610)	(153,610)	0		
CS938	Digital Strategy Staffing	0	69,182	69,182		
	Total Customer Services Expenditure	15,730	171,879	156,149	_	
				£	£	
	Total Expenditure Variation				156,149	(a)
	Major Cost Changes					
CS200	Redundancy costs			37,000		
CS930	Longterm sickness cover & job evaluations			12,000		
CS936	Redundancy costs partially offset by in year sala	ary savings		59,000		
CS938	Staffing - Digital Strategy Projects funded by ea	r marked reserve	e (see below)	68,463	176,463	
	Major Cost Savings				•	
	Franked Mail (moving to CleanMail which is cha	•	·	(12,000)		
CS932	Staffing - in year salary savings & underspend of	on garden waste	project	(19,000)	(04.000)	
	Major Changes in Income Levels				(31,000)	
	Minor Variations				40.696	
	Minor Variations				10,686	

### **Customer Services**

Total E	xpenditure Variation			156,149	(a)
	EAR MARKED RESERVES				
	LAN MARKED RESERVES		£		
	Utilised 2015/16				
CS900	Purchase of new Folding Machine for print room	1	(8,770)		
CS902	Franking Machine - old fund no longer required		(15,000)		
CS938	Digital strategy staffing from New Home Bonus		(68,463)		
	Proposed contribution c/fwd to 2016/17				
	Net movement in earmarked reserves			(92,233)	
	<b>Total Expenditure variation after Ear Marked</b>	Reserves		63,916	

### **Environmental Services**

LIIVIIC	Milliental Services					
		2015/16	2015/16	Variance	Variance	
		Budget	Actual			
Code	Environmental Services	£	£	£	%	
1000	Employees	860,530	978,277	117,747	13.7%	
2000	Premises	149,390	157,330	7,940	5.3%	
3000	Transport	45,210	45,187	(23)	-0.1%	
4000	Supplies and Services	133,520	165,420	31,900	23.9%	
	Total Direct Expenditure	1,188,650	1,346,213	157,563	13.3%	
7000	External Income	(317,640)	(420,629)	(102,989)	-32.4%	
	Net Direct Expenditure	871,010	925,584	54,574	6.3%	(a)
5000	Support Services	440,350	440,350	0		
6500	Depreciation	64,800	64,800	0		
	Total Indirect Expenditure	505,150	505,150	0		
	Total Environmental Services Expenditure	1,376,160	1,430,734	54,574		
		1,010,100	1,100,101	,		
	Environmental Services - Service units					
FS100	Cemeteries	156,650	191,999	35,349		
	Bereavement Services	51,850	52,021	171		
	Bereavement Services Rech	(51,860)	(51,860)	0		
	CCTV Initiatives	17,260	17,050	(210)		
	Community Safety	70,560	66,261	(4,299)		
	Building Safer Community Fund	70,500	(23)	(23)		
			` '			
	CSP - Police Fund	0	(14)	(14)		
	Community Safety Partnership	0	(2,017)	(2,017)		
	Food Protection	89,960	86,517	(3,443)		
	Water Quality Monitoring	50,630	34,523	(16,107)		
	Private Sector Housing team Rech	(45,800)	(45,800)	0		
	Private Sector Housing	157,920	(87,894)	(245,814)		
	Dog Warden	128,500	125,815	(2,685)		
	Public Health	0	895	895		
	Inspection Staff Unit Rech	(82,480)	(82,480)	0		
	Parks & Open Spaces	416,220	394,356	(21,864)		
	Amory Park	20,930	18,520	(2,410)		
ES460	Play Areas	231,110	232,320	1,210		
ES550	Licensing	15,440	6,904	(8,536)		
	Pool Car Running Costs	2,040	(4,013)	(6,053)		
ES600	Pest Control	17,700	16,884	(816)		
ES650	Contaminated Land	0	(25)	(25)		
ES660	Control of Pollution	118,470	118,912	442		
ES670	Local Air Pollution	9,440	9,208	(232)		
ES720	ES Management	0	0	0		
ES730	Environmental Enforcement	265,230	265,749	519		
ES731	Environmental Enforcement Rech	(271,120)	(271,120)	0		
	Environmental Health	391,550	413,538	21,988		
	Environmental Health Rech	(391,560)	(391,560)	0		
	Licensing Unit	95,260	117,295	22,035		
	Licensing Unit Rech	(95,270)	(95,270)	0		
	Health & Safety Officer	75,350	82,576	7,226		
	Health & Safety Officer Rech	(75,340)	(75,340)	0		
	Mddc Footpaths & Railway Walks	7,520	5,492	(2,028)		
. 5 100	Total Environmental Services Expenditure	1,376,160	1,149,419	(226,741)		
	. Tta	1,010,100	1,110,110	(0,1-1)		

#### **Environmental Services**

		£	£	
	Total Expenditure Variation		54,574	(a
0400	Major Cost Changes	40.000		
	Overspend on specific maintenance projects on walls & pathways (see EMR)	40,000		
	Salary overspend due to restructure & JE (see below EMR)	40,000		
	Overspend on Idox software (see below EMR)	7,000		
	Exeter City Partnership on Empty Homes costs funded from EMR (see below EMR)	17,100		
	Salary overspend on Public Health Officer part funded by EMR (see below EMR)	14,400		
	Overspend on supplies & services for other PH initiatives (see below EMR)	4,356		
	Environmental Health restructure & redundancy costs	27,000		
	Licensing unit salaries - Increase in hours and JE impact	15,000		
S740	Licensing staff training- please refer to HR corporate training note	6,600		
			171,456	
	Major Cost Savings			
	Parks & Open spaces specific maintenance project underspend (see below EMR)	(25,000)		
S460	Play Area's specific maintenance project underspend (see below EMR)	(10,000)		
			(35,000)	
	Major Changes in Income Levels			
	Increase income on internments & exclusive burial rights	(5,000)		
	Licensing income higher than budgeted	(11,800)		
	Increased income from water quality monitoring	(19,000)		
	Disabled facility grant repayments during the year	(36,000)		
	Income received from house in multiple occupation licence	(4,200)		
S361	Income received from Public Health Grant (see below EMR)	(18,000)		
S450	Utilise Developers Contributions for Parks & Open Spaces (see below EMR)	7,860		
S460	Utilise Developers Contributions for Play Area's (see below EMR)	10,870		
			(75,270)	
	Minor Variations		(6,612)	
otal E	xpenditure Variation		54,574	(8
	EAR MARKED RESERVES			
		£		
	Utilised 2015/16			
S100	Cemeteries specific maint projects on wall & pathways	(35,000)		
	Salary overspend from restructure & JE	(15,000)		
	Idox software	(7,000)		
	Empty Homes partnership with Exeter City	(17,100)		
	Fund half post of Public Health Officer	(7,230)		
	Assisted Families & VCS funding from Public Health Grant	(4,356)		
	Utilise Developers Contributions for Parks & Open Spaces	(9,548)		
	Utilise Developers Contributions for Play Area's	(12,642)		
	Proposed contribution offued to 2016/17			
0204	Proposed contribution c/fwd to 2016/17	40.000		
	Public Health Grant received in year	18,000		
	Parks & Open spaces walls & pathways maintenance	25,000		
5460	Play Area maintenance  Net movement in earmarked reserves before statutory adjustments	10,000	(54,876)	
			10/1 × /61	

# **Finance and Performance**

ı ıııaıı	ce and Performance	0045440	0045440			
		2015/16	2015/16	Variance	Variance	
		Budget	Actual		0/	
	Finance and Performance	£	£	£	%	
	Employees	594,210	627,924	33,714	5.7%	
	Premises	0	0	0		
3000	Transport	1,910	1,208	(702)	-36.8%	
4000	Supplies and Services	38,780	46,096	7,316	18.9%	
	Total Direct Expenditure	634,900	675,228	40,328	6.4%	
7000	External Income	0	(5,852)	(5,852)		
	Net Direct Expenditure	634,900	669,376	34,476	5.4%	(a)
		(00= 000)	(00= 000)			
	Support Services		(635,080)	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	(635,080)	(635,080)	0		
		(400)	0.4.000	0.1.170		
	Total Finance and Performance Expenditure	(180)	34,296	34,476		
	Fire and Books and Books are a second Books and Books are a second Boo					
==	Finance and Performance - Service units	.=				
	Accountancy Services	459,640	477,314	17,674		
	Accountancy Services Rech		(459,740)	0		
	Internal Audit	122,410		1,407		
	Internal Audit Rech		(122,410)	0		
	Procurement Pools	70,810	86,752	15,942		
	Procurement Rech	(70,800)		(0.41)		
	Purchase Ledger	65,230	64,389	(841)		
	Purchase Ledger Rech	(65,270)		0		
	Sales Ledger	67,760	68,054	294		
	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(0= 040)	(07 040)	_		
FP599	Sales Ledger Rech	(67,810)		0		
FP599	Sales Ledger Rech Total Finance and Performance	(67,810) (180)	(67,810) <b>34,296</b>	0 <b>34,476</b>		
FP599				34,476	e.	
FP599	Total Finance and Performance			-	£ 34 476	(a)
FP599				34,476	£ 34,476	(a)
FP599	Total Finance and Performance			34,476		(a)
	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes  Salaries - New Procurement & Contracts Post partially offse	(180)	34,296	34,476		(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes  Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager	(180)	34,296	<b>34,476 £</b> 13,000		(a)
	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse	(180)	34,296	34,476 £	34,476	(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes  Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager  Staff Training, (budget set on HR but cost transferred to service)	(180)	34,296	<b>34,476 £</b> 13,000		(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes  Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager	(180)	34,296	<b>34,476 £</b> 13,000	26,000	(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings	(180)	34,296	<b>34,476 £</b> 13,000	34,476	(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes  Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager  Staff Training, (budget set on HR but cost transferred to service)	(180)	34,296	<b>34,476 £</b> 13,000	26,000	(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings  Major Changes in Income Levels	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0	(a)
FP300	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0	(a)
FP300 FP	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings  Major Changes in Income Levels  Minor Variations	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings  Major Changes in Income Levels	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service) Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Finance and Performance  Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service)  Major Cost Savings  Major Changes in Income Levels  Minor Variations	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service) Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service) Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to serving)  Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES  Utilised 2015/16	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to service) Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to sendajor Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES  Utilised 2015/16  Proposed contribution c/fwd to 2016/17	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 0 8,476 34,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to serving)  Major Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES  Utilised 2015/16	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 8,476	
FP300 FP	Total Expenditure Variation  Major Cost Changes Salaries - New Procurement & Contracts Post partially offse working hours for the Procurement Manager Staff Training, (budget set on HR but cost transferred to sendajor Cost Savings  Major Changes in Income Levels  Minor Variations  Expenditure Variation  EAR MARKED RESERVES  Utilised 2015/16  Proposed contribution c/fwd to 2016/17	(180)	34,296	<b>34,476 £</b> 13,000	26,000 0 0 8,476 34,476	(a)

# **General Fund Housing**

Gener	ai runu nousing	0045/40	0045/40	Mari	M-wi	
		2015/16 Budget	2015/16	Variance	Variance	
Codo	General Fund Housing	Budget £	Actual £	£	%	
1000	Employees	192,560	192,119	(441)	-0.2%	
	Premises	7,800	3,589	(4,211)	-54.0%	
3000	Transport	12,290	11,435	(855)	-7.0%	
4000	Supplies and Services	174,410	76,331	(98,079)	-56.2%	
1000	Total Direct Expenditure	387,060	283,474	(103,586)	-26.8%	
		001,000	200,	(100,000)	20.070	
7000	External Income	(112,500)	(94,730)	17,770	15.8%	
			, i			
	Net Direct Expenditure	274,560	188,744	(85,816)	-31.3%	(a)
5000	Support Services	41,590	41,590	0		
6500	Depreciation	1,000	1,000	0		
	Total Indirect Expenditure	42,590	42,590	0		
		0.45 450	224 224	(0= 040)		
	Total General Fund Housing Services Expenditure	317,150	231,334	(85,816)		
	Compared Friend Horizaina Compiles remites					
110220	General Fund Housing - Service units Housing & Homelessness Advice	247.450	224 022	(05.000)		
	Homelessness & Enabling Team	317,150 246,590	231,922 246,002	(85,228) (588)		
	Homeless & Enabling Team Rech	(246,590)	(246,590)	(300)		
110070	Total General Fund Housing Services Expenditure	317,150	231,334	(85,816)		
	Total Collocal Falla Housing Coll 1990 Expolication	011,100	201,001	(00,010)		
				£	£	
	Total Expenditure Variation				(85,816)	(a)
					, , ,	,
	Major Cost Changes					
					0	
	Major Cost Savings					
	Better recovery on DARS - reduction in level of provision re	•		(36,000)		
HG320	Lower costs than budgeted due to using own stock instead	of B&Bs		(30,000)		
	and case numbers below average					
					(66,000)	
110000	Major Changes in Income Levels					
HG320	Use of Discretionary Housing Payments to fund Housing Benefit claimants in DARS scheme			(40,000)		
	Deficit Claimants in DARS scheme			(18,000)	(18,000)	
	Minor Variations				(1,816)	
	Willion Variations				(1,010)	
Total E	xpenditure Variation				(85,816)	(a)
					(00,010)	(3.)
	EAR MARKED RESERVES					
	Utilised 2015/16					
	Proposed contribution c/fwd to 2016/17					
	Net movement in earmarked reserves				0	
					0	
	Total Expenditure variation after Ear Marked Reserves				(85,816)	

### **Grounds Maintenance**

Os de Oue		2015/16 Budget	2015/16 Actual	Variance	Variance	
On do One		Budget				
	arrada Maintananaa				0/	
	ounds Maintenance	£	£	£	%	
	nployees	425,670	429,394	3,724	0.9%	
	emises	11,960	18,065	6,105	51.0%	
	ansport	77,100	93,041	15,941	20.7%	
	pplies and Services	34,150	38,201	4,051	11.9%	
Tot	tal Direct Expenditure	548,880	578,700	29,820	5.4%	
7000 Ext	ternal Income	(77,500)	(37,866)	39,634	51.1%	
Net	t Direct Expenditure	471,380	540,834	69,454	14.7%	(a)
5000 Sup	pport Services	(500,160)	(500,160)	0		
6500 Dep	preciation	11,910	11,910	0		
Tot	tal Indirect Expenditure	(488,250)	(488,250)	0		
Tot	tal Grounds Maintenance Expenditure	(16,870)	52,584	69,454	_	
Gro	ounds Maintenance - Service units					
	ounds Maintenance	545.570	615,024	69,454		
	ounds Maintenance Rech	(562,440)	(562,440)	09,434		
				-	_	
100	tal Grounds Maintenance Expenditure	(16,870)	52,584	69,454		
				£	£	
Tot	tal Expenditure Variation				69,454	(a)
Mai	ijor Cost Changes					
	erspend on agency staff			6,000		
	ternal Contractors used for tree works has resulted as an overspend	1		6,000		
	rchase of a new digger (see below EMR)	•		17,337		
Civicos i ai	Total of a new digger (coo below Elimit)			11,001	29,337	
Maj	jor Cost Savings				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Mai	de Champa in la casa la casa				•	
	ijor Changes in Income Levels			04 404	0	
	duced income from DCC for grass cutting			31,481		
GM960 Red	duced income from internal recharging for tree works			5,000	36,481	
					30,401	
Min	nor Variations				3,636	
Total Expen	nditure Variation				69,454	(a)
EAI	R MARKED RESERVES					
				£		
	lised 2015/16					
GM960 Pur	rchase of a new Digger			(17,337)		
Pro	oposed contribution c/fwd to 2016/17					
Net	t movement in earmarked reserves				(17,337)	)
Tot	tal Expenditure variation after Ear Marked Reserves				52,117	

### **Human Resources**

Hamai	i Nesources	004E/4C	204 F/4 C	Vanionas	Varionas	
		2015/16 Budget	2015/16 Actual	Variance	Variance	
Code	Human Resources	£	£	£	%	
1000	Employees	391,690	325,194	(66,496)	-17.0%	
2000	Premises	0	0	(00,490)	-17.076	
3000	Transport	1,750	737	(1,013)	-57.9%	
4000	Supplies and Services	19,410	32,518	13,108	67.5%	
4000	Total Direct Expenditure	412,850	358,449	(54,401)	-13.2%	
	Total Direct Experiulture	412,050	330,443	(54,401)	-13.2/0	
7000	External Income	(2,050)	(1,115)	935	45.6%	
7000	External moonie	(2,000)	(1,110)	000	40.070	
	Net Direct Expenditure	410,800	357,334	(53,466)	-13.0%	(a)
5000	Support Services	(312,330)	(312,330)	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	(312,330)	(312,330)	0		
	Total Human Resources Expenditure	98,470	45,004	(53,466)		
	HR - Service units					
HR100	Human Resources	255,810	278,315	22,505		
	Human Resources Rech	(255,760)	(255,760)	0		
HR200	Staff Development Training	13,400	16,019	2,619		
HR210	Cpd Training	43,840	0	(43,840)		
	Post Entry Training	21,850	0	(21,850)		
	Health & Safety Training	19,360	0	(19,360)		
	Payroll	81,250	79,166	(2,084)		
	Payroll Rech	(81,310)		0		
	Learning & Development	43,380	51,924	8,544		
HR499	Learning & Development Rech	(43,350)		0		
	Total Human Resources Expenditure	98,470	45,004	(53,466)		
				•	•	
	T-4-1 Famou ditama Maniatian			£	£ (50, 400)	(-)
	Total Expenditure Variation				(53,466)	(a)
	Major Coat Changes					
LIDAGO	Major Cost Changes			F 200		
HR100 HR100	Development training overspend (see note beld	•	nond	5,200 9,000		
HR100	New driving licence checks & occupational hea Salary overspend due to JE	illi cosis overs	pena	6,400		
HR400	L&D Assistant salary to be funded from EMR (s	oo bolow EME	٥١	11,138		
HR100	Overspend on Equipment budget for the purcha		•	3,200		
HK 100	Overspend on Equipment budget for the purcha	ase or Laptops	)	3,200	34,938	
	Major Cost Savings				34,330	
HR200	Underspend on salaries from the Corporate Tra	nining costs be	ina	(82,000)		
111/200	recharged out to service users.	alling costs be	ilig	(82,000)		
HR100	Salary saving due to Head of HR taking interim	C/Exec nost		(8,000)		
111(100	calary saving due to riedd of the taking interim	C/LXCC post		(0,000)		
					(90,000)	
	Major Changes in Income Levels					
					0	
	Minor Variations				4 500	
	Minor Variations				1,596	

### **Human Resources**

Total Ex	penditure Variation			<b>(53,466)</b> (a)
	EAR MARKED RESERVES			
			£	
	Utilised 2015/16			
HR400	L&D Assistant		(11,138)	
	Proposed contribution c/fwd to 2016/17			
	Net movement in earmarked reserves			(11,138)
	Total Expenditure variation after Ear Market	l Reserves		(64,604)

# **ICT Services**

101 36	ervices	0045/40	004540			
		2015/16	2015/16	Variance	Variance	
		Budget	Actual		٥,	
	ICT Services	£	£	£	%	
1000	1 3	546,030	609,876	63,846	11.7%	
	Premises	0	0	0		
3000		1,590	2,419	829	52.1%	
4000	Supplies and Services	367,430	370,806	3,376	0.9%	
	Total Direct Expenditure	915,050	983,101	68,051	7.4%	
7000	External Income	(3,660)	(44,519)	(40,859)	-1116.4%	
	Net Direct Expenditure	911,390	938,582	27,192	3.0%	(a)
5000	Support Services	(970,730)	(970,730)	0		
6500		47,300	47,300	0		
	Total Indirect Expenditure	(923,430)	(923,430)	0		
	Total ICT Services Expenditure	(12,040)	15,152	27,192		
	ICT - Service units					
IT100	Gazetteer Management	79,750	73,050	(6,700)		
IT199	Gazetteer Management Rech	(79,730)	(79,730)	0		
IT200	Information Management & T Gov	46,820	40,544	(6,276)		
	Information Management & T Gov rech	(46,820)	(46,820)	0		
IT300	Central Telephones	77,600	72,603	(4,997)		
IT399	Central Telephones Rech	(79,650)	(79,650)	0		
IT400	ICT Network & Hardware	314,530	297,036	(17,494)		
IT499	ICT Network & Hardware Rech	(314,580)	(314,580)	0		
IT500	ICT Software Support & Maint.	511,940	521,645	9,705		
IT599	ICT Software Support & Maint. Rech	(511,950)	(511,950)	0		
IT600	ICT Staff Unit	562,600	619,972	57,372		
IT699	ICT Staff Unit Rech	(562,590)	(562,590)	0		
	PSN compliance	0	999	999		
	Phoenix House Printing	33,440	28,023	(5,417)		
IT899	Phoenix House Printing Rech	(43,400)	(43,400)	0		
	Total ICT Services Expenditure	(12,040)	15,152	27,192		
				£	£	
	Total Expenditure Variation				27,192	(a)
	Major Cost Changes					
IT600	Staff training (see EMR note below)			15,000		
IT600	Redundancy costs			79,630		
IT600	Recruitment costs for two posts in digital transform	mation		15,000		
IT700	One off costs for Private Services Network services	e (see EMR not	e below)	1,000		
			·		110,630	
	Major Cost Savings				·	
IT100	Aerial Photography-work delayed (see EMR note	below)		(3,950)		
IT200	Salary saving - vacant post for part of the year			(5,000)		
IT600	Salary saving - apprentice employed			(14,000)		
IT600	Salary saving - vacant post for part of the year			(15,000)		
All	Savings across network and call costs spend			(11,000)		
, ui	Carmigo dorodo notwork dria dan dodto opena			(11,000)	(48,950)	
	Major Changes in Income Levels				(40,330)	
	Head of BIS recharge to North Devon DC			(35,540)		
	riead of bio recharge to North Devoil DC			(35,540)	(35,540)	
					(33,340)	

### **ICT Services**

1010	el vices				
	Minor Variations			1,052	
<b>Total E</b>	xpenditure Variation			27,192	(a)
	EAR MARKED RESERVES				
	Utilised 2015/16				
IT600	EMR released for Staff Training		(15,000)		
IT700	EMR released for Private Services Network Costs	3	(1,000)		
	Proposed contribution c/fwd to 2016/17				
IT100	Aerial Photography delayed due to bad weather		3,950		
	Net movement in earmarked reserves			(12,050)	
<b>Total E</b>	xpenditure variation after Ear Marked Reserves	3		15,142	

**Legal and Democratic Services** 

Legai a	nd Democratic Services	0045440	0045440			1
		2015/16	2015/16	Variance	Variance	
Codo	Land and Damagnetic Compiess	Budget	Actual	c	0/	
Code	Legal and Democratic Services	£ 424.050	£	£	%	
1000	Employees	434,050	563,841	129,791	29.9%	
2000	Premises	0	11,960	11,960	0.00/	
3000	Transport	16,850	17,332	482	2.9%	
4000	Supplies and Services	390,850	453,983	63,133	16.2%	
	Total Direct Expenditure	841,750	1,047,115	205,365	24.4%	
7000	External Income	(66,450)	(241,313)	(174,863)	-263.1%	
7000	External income	(00,430)	(241,313)	(174,003)	-203.1/0	
	Net Direct Expenditure	775,300	805,802	30,502	3.9%	(a)
5000	Support Services	251,980	251,980	0		
6500	Depreciation	0	0	0		
0000	Total Indirect Expenditure	251,980	251,980	0		
		4 007 000	4 057 700	20 502		
_	Total Legal and Democratic Services	1,027,280	1,057,782	30,502	_	
	Legal & Democratic Services - Service uni	ts				
I D100	Electoral Registration	294,750	268,016	(26,734)		
	Electoral Registration Rech	(880)	(880)	, ,		
	Election Costs - Parishes	0	(29)			
	Election Costs - District	20,000	62,791	42,791		
	Election Costs - General	0	(15,543)	-		
	Election Costs - European	0	1	1		
	Election Costs - Police Com	0	2,451	2,451		
LD207	Election Costs - Euro Referendum	0	809	809		
LD300	Democratic Rep & Management	713,420	714,776	1,356		
	Committee Services	137,330	145,933	8,603		
	Committee Services Rech	(137,330)	(137,330)	,		
LD600	Legal Services	229,970	246,768	16,798		
LD699	Legal Services Rech	(229,980)	(229,980)	0		
LD000	Total Legal and Democratic Services	1,027,280	1,057,782	30,502	_	
		1,021,200	1,001,102	00,002		
				£	£	
	Total Expenditure Variation				30,502	(a)
	Major Cost Changes					
	Redundancy costs		,	18,000		
	Cost of District Council Elections (covered by		,	42,784		
LD300	Members' tablets, cost was budgeted as Capi		)	12,000		
	but as less than £20k falls as Revenue Exper	lulture			72,784	
	Major Cost Savings				12,104	
LD100	Individual Electoral Registration (IER) costs le	ess than budge	ted	(10,000)		
LD600	Legal Services restructure	an baage		(7,500)		
				(1,500)	(17,500)	
					(11,000)	

**Legal and Democratic Services** 

_ogai a	ina Bonnooratio Col Vicco					
	Major Changes in Income Levels					
LD100	More IER Grant Income received than budget	:ed		(28,000)		
LD100	Recovered costs-European Election (see Ear	Marked Rese	rve below)	(7,000)		
LD202	Recovered costs-General Election			(15,500)		
LD600	Section 106 work less than in previous years	& fees		14,000		
	& charges down					
					(36,500)	
	Minor Variations				11,718	
<b>Total Ex</b>	penditure Variation				30,502	(a)
	EAR MARKED RESERVES					
	Utilised 2015/16					
LD201	District Election Costs			(42,784)		
	Proposed contribution c/fwd to 2016/17					
LD100	Recovered Costs on Euro Election saved to p	urchase a prir	nter in 16/17	7,000		
	Net movement in earmarked reserves				(35,784)	
<b>Total Ex</b>	penditure variation after Ear Marked Reserv	es			(5,282)	

### **Leisure Services**

Loisait	e del vices	2015/16	2015/16	Variance	Variance	
		Budget	Actual			
	Leisure Services	£	£	£	%	
1000	Employees	1,524,490	1,755,419	230,929	15.1%	
2000	Premises	662,070	670,707	8,637	1.3%	
3000	Transport	4,220	4,152	(68)		
4000	Supplies and Services Total Direct Expenditure	218,360	292,327	73,967	33.9%	_
	Total Direct Expenditure	2,409,140	2,722,605	313,465	13.0%	
7000	External Income	(2,532,520)	(2,382,826)	149,694	5.9%	
	Net Direct Expenditure	(123,380)	339,779	463,159	-375.4%	(a)
5000	Support Services	284,750	284,750	0		
6500	Depreciation	501,030	501,030	0		
6500	Depreciation	501,030	501,050	U		
	Total Indirect Expenditure	785,780	785,780	0		
	Total Leisure Services Expenditure	662,400	1,125,559	463,159		
	Leisure Services - Service units					
RS100	Leisure Facilities Maintenance & Equipment	176,170	179,531	3,361		
	Leisure Management & Administration	116,100	161,965	45,865		
	Exe Valley Leisure Centre	74,620	341,875	267,255		
	Lords Meadow Leisure Centre	237,370	317,706	80,336		
	Culm Valley Sports Centre	58,140	124,483	66,343		
110100	Total Leisure Services Expenditure	662,400	1,125,559	463,159		
			, ,,,,,,,	, , , , ,		
				£	£	
	Total Expenditure Variation				463,159	(a)
	Major Cost Changes					
	Redundancy costs due to management restructure			128,000		
	Exe Valley Leisure Centre (EVLC) salaries (includes manager post rei	nstated)		49,000		
	Lords Meadow Leisure Centre (LMLC) salaries contractors (includes of	JE payments ir	n March)	18,000		
	CVSC Salaries (includes JE payments in March)			35,000		
	Utility and maintenance costs across all sites			26,000		
	Equipment spend all sites including maintenance (replacement and ne	ew items)		31,000		
	Software and consultancy costs			5,000		
	Various other overheads-all sites (including vending, stationary and pr	inting)		24,120		
					316,120	
	Major Cost Savings					
					0	
	Major Changes in Income Levels					
	Wetside activities LMLC & EVLC (includes lessons and general					
	swimming)			78,000		
	Dryside activites-all sites (rents, bookings, courses)			19,000		
	Memberships, Classes and Sales			50,000		
					147,000	
	Minor Variations				39	( )
lotal Ex	spenditure Variation			_	463,159	(a)
	EAR MARKED RESERVES					
	Utilised 2015/16					
	Proposed contribution c/fwd to 2016/17					
	Net movement in earmarked reserves				0	
	Total Expenditure variation after Ear Marked Reserves				463,159	

### Planning and Regeneration

Planni	ng and Regeneration _					
		2015/16	2015/16	Variance	Variance	
		Budget	Actual			
	Planning and Regeneration	£	£	£	%	
1000	1 7	1,430,060	1,459,519	29,459	2.1%	
	Premises	0	0	0	#DIV/0!	
3000	Transport	56,300	46,415	(9,885)	-17.6%	
4000	Supplies and Services	208,680	482,224	273,544	131.1%	
	Total Direct Expenditure	1,695,040	1,988,158	293,118	17.3%	
7000	External Income	(1,192,420)	(1,082,676)	109,744	9.2%	
	s106 fees		(265,748)	(265,748)		
	Net Direct Expenditure	502,620	639,733	137,113	27.3%	(a)
5000	Support Services	457,180	457,180	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	457,180	457,180	0		
		,	,			
	Total Planning and Regeneration Expenditure	959,800	1,096,913	137,113		
	<b>3</b>		, ,	,		
	Planning and Regeneration - Service units					
PR100	Building Regulations	63,580	124,715	61,135		
	Enforcement	124,450	130,854	6,404		
	Development Control	293,440	127,010	(166,430)		
	Local Land Charges	(600)	(11,647)	(11,047)		
	Tiverton EUE	000)	99,956	99,956		
	Environmental Enhancement	5,740	5,740	0 0		
		135,540				
	Business Development		248,914	113,374		
	Industrial Sites & Buildings	10.000	10.000	0		
	Historic Buildings	10,820	10,820	0		
	Forward Planning Unit	245,670	258,135	12,465		
	Forward Planning Unit Rech	(245,670)	(245,670)	0		
	Planning Policy	52,960	112,949	59,989		
	Statutory Development Plan	269,780	231,764	(38,016)		
	Assets of community value	0	128	128		
PR900	Dangerous Buildings And Trees	4,090	3,246	(845)		
	Total Planning and Regeneration Expenditure	959,800	1,096,913	137,113		
					•	
				£	£	
	Total Expenditure Variation			137,113		(a)
	Major Cost Changes			£k		
PR400	Business advice and town project spend (see EMR note below)			47,000		
PR400	Shop front grant scheme (see EMR note below)			12,598		
PR400	Cullompton enchancement scheme (see EMR note below)			470		
PR400	Redundancy Costs			23,000		
PR100	Building Control staffing restructure			42,000		
	North Devon joint management arrangement			13,000		
	Sewage treatment plant at Knowle Lane			26,000		
	Direct Action (net of charges against costs)			24,000		
	CIL costs (annual software maintenance costs)			9,000		
	Fees for MSc studies for 3 staff			5,400		
	Consultancy/legal fees	- \		7,000		
	Tiverton Eastern Urban Extension (EUE) (fully funded from reseerves	5)		99,956		
	Local Plan and consultancy costs			30,000		
	Non commencement of Community Infrastructure Levy			20,000		
PR210	Increase provision for LLC legal claims			13,000		
					372,424	
	Major Cost Savings					
	Building Control mileage claims under budget			(10,000)		
PR110	Enforcement salary savings			(12,000)		
PR200	Development Control salaries (incl recruitment costs)			(7,000)		
	Forward Planning salaries (net of advertising costs)			(9,000)		
	Underspend on DCC search fees			(4,000)		
	Local Land Charges salary savings			(4,000)		
				(1,500)		

Planning and Regeneration

			(46,000)	
	Major Changes in Income Levels		(10,000)	
PR400	Salary costs for Town Centre Manager (see EMR note below)	22,640		
PR100	Building Control income above budget	(14,000)		
PR200	Development Control income below budget	82,000		
PR210	Local Land Charges fee income	(23,000)		
			67,640	
	Minor Variations		8,797	
	SERVICE MOVEMENT BEFORE STATUTORY ADJUSTMENTS		402,861	
PR200	Net S106 receipts (see EMR below)		(265,748)	
Total E	xpenditure Variation		137,113	(a)
	EAR MARKED RESERVES			
		£		
	Proposed contribution c/fwd to 2016/17			
PR200	Net S106 receipts transferred to earmarked reserves	265,748		
PR600	Shared Brownfield site - grant from Department of Communities and Local Government	10,000		
	Utilised 2015/16			
PR400	Salary for Town Centre Manager- new homes bonus released	(22,640)		
PR400	Business advice and town project spend - new homes bonus relased	(47,000)		
PR400	Shop front grant spend - High Street Innovator fund released	(12,598)		
PR400	Cullompton Town enchancement scheme - Labgi funds released	(470)		
PR220	Tiverton Eastern Urban Extension	(99,956)		
	Net movement in earmarked reserves		93,084	
T . ( . 1 E	xpenditure variation after Ear Marked Reserves		230,197	

# **Property Services**

Propert	y Services					_
		2015/16	2015/16	Variance	Variance	
		Budget	Actual			
Code	Property Services	£	£	£	%	
1000	Employees	361,990	327,004	(34,986)	-9.7%	
2000	Premises	493,260	529,735	36,475	7.4%	
3000	Transport	19,010	20,221	1,211	6.4%	
4000	Supplies and Services	81,510	145,358	63,848	78.3%	
1000	Total Direct Expenditure	955,770	1,022,318	66,548	7.0%	
	Total Direct Experiantale	333,110	1,022,010	00,040	1.0/0	
7000	External Income	(367,320)	(773,548)	(406,228)	-110.6%	
7000	External modific	(001,020)	(170,010)	(100,220)	110.070	
	Net Direct Expenditure	588,450	248,769	(339,681)	-57.7%	(a)
5000	Support Services	(507,300)	(507,300)	0		
6500	Depreciation	172,650	172,650	0		
	Total Indirect Expenditure	(334,650)	(334,650)	0		
		0=0.000	(0= 004)	(000 004)		
	Total Property Services Expenditure	253,800	(85,881)	(339,681)		
	Property Services - Service units					
PS150	Surplus Sites for Disposal	29,150	36,932	7,782		
PS350	Public Conveniences	116,440	99,228	(17,212)		
PS400	Flood Defences and Land Drainage	82,140	52,052	(30,088)		
PS600	Street Naming & Numbering	16,330	13,892	(2,438)		
PS810	Phoenix House Book	353,100	388,044	34,944		
PS815	Phoenix House Rech	(353,430)	(353,430)	0		
PS820	DCC Library	(1,830)	(3,488)	(1,658)		
PS830	Town Hall	64,540	66,063	1,523		
PS840	Crediton Office Building	47,420	43,740	(3,680)		
PS845	Crediton Office Building Rech	(47,420)	(47,420)	0		
PS850	Old Road Depot	54,090	50,988	(3,102)		
PS855	Old Road Depot Rech	(54,090)	(54,090)	0		
PS860	Station Yard Depot	33,450	39,123	5,673		
PS865	Station Yard Depot Rech	(33,450)	(33,450)	0		
PS870	Lords Meadow Depot	6,740	20,750	14,010		
PS880	Bus Station Maintenance	(9,710)	(10,204)	(494)		
PS890	Tourist Information Centre	(10,640)	(13,163)	(2,523)		
	Office Building Cleaning	74,000	84,380	10,380		
PS971	Office Building Cleaning Rech	(74,000)	(74,000)	0		
PS980	Property Services	412,140	369,415	(42,725)		
PS981	Property Services Rech	(336,510)	(336,510)	(42,725)		
PS990	30/32 Fore Street	(44,800)	(40,661)	4,139		
PS991						
PS991 PS992	Industrial Units	(69,860)	(41,073)	28,787		
	Market Walk	0	(339,965)	(339,965)		
PS993	Lowman Green Unit Total Property Services	2 <b>53,800</b>	(3,034) <b>(85,881)</b>	(3,034) (339,681)	_	
	Total Froperty Services	253,000	(05,001)	(339,001)		
				£	£	
	Total Expenditure Variation				(339,681)	(a)
	Maior Coot Changes					
PS810	Major Cost Changes Overspend on maintenance & external contractors,	off-set by salary say	inas	21,000		
		on-set by saiding sav	iiigs			
PS810	Overspend on utilities			10,000		
PS830	Town Hall maintenance overspend			12,000		
PS870	Additional cost on maintenance, premises getting re			6,000		
PS970	Overspend on external cleaning to cover sickness &	holiday		10,000		
PS991	Overspend on maintenance (see below EMR)			14,000		
					73,000	

**Property Services** 

Froper	ty Services		
	Major Cost Savings		
PS350	Public Conv underspend on specific maintenance projects (see below EMR)	(20,000)	
PS400	Underspend on planned maintenance	(10,000)	
PS830	Utilities underspend	(4,500)	
PS880	Underspend on Bus Station maintenance (see below EMR)	(2,930)	
PS980	Salary savings due to vacant posts (see below EMR)	(33,000)	
			(70,430)
	Major Changes in Income Levels		
PS400	DCC flood grant received (see below EMR)	(19,400)	
PS810	Reduced income from ground floor space in Phoenix House	7,000	
PS870	Reduced income from Lords Meadow depot as tenant moved in Nov	7,000	
PS980	Income received from sales of small pieces of land	(8,000)	
PS991	Vacant Industrial Units have resulted in reduction of income	14,000	
PS992	Market Walk surplus before interest and capital financing (see below EMR)	(339,965)	
			(339,365)
	Minor Variations		(2,886)
Total Ex	penditure Variation		(339,681) (a
	EAR MARKED RESERVES		
		£	
	Utilised 2015/16		
PS991	Industrial Unit double glazed windows	(10,000)	
	Proposed contribution c/fwd to 2016/17		
PS350	Hemyock PC refurb before transfer	20,000	
PS400	DCC Flood grant	19,400	
PS880	Bus Station maintenance	2,930	
PS980	Property Serv Salary saving -New Building Maint Operative Vehicle	12,000	
PS992	Market Walk Surplus	140,000	
	Net movement in earmarked reserves		184,330
			- 1,
Total Fx	penditure variation after Ear Marked Reserves		(155,351)

# **Revenues and Benefits**

Kevei	ides and Denenits	0045440	004540			
		2015/16	2015/16	Variance	Variance	
0 1		Budget	Actual		0/	
	Revenues and Benefits	£	£	£	%	
1000	1 3	709,400	733,493	24,093	3.4%	
		0	0	0		
3000	Transport	6,810	4,027	(2,783)	-40.9%	
4000	Supplies and Services	163,160	256,488	93,328	57.2%	
	Housing Benefit Payments	19,843,320	18,638,499	(1,204,821)	-6.1%	
	Total Direct Expenditure	20,722,690	19,632,508	(1,090,182)	-5.3%	
	Income from Housing Benefit Subsidy	(19,843,320)	(18,812,301)	1,031,019	-5.2%	
	All other Income	(565,080)	(730,798)	(165,718)	29.3%	
7000	External Income	(20,408,400)	(19,543,099)	865,301	4.2%	
	Net Direct Expenditure	314,290	89,408	(224,882)	-71.6%	(a)
				• • •		
5000	Support Services	468,360	468,360	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	468,360	468,360	0		
	Total Revenues and Benefits Expenditure	782,650	557,768	(224,882)		
	Revenues and Benefits - Service units					
	Collection Of Council Tax	506,800	517,774	10,974		
	Collection Of Council Tax Recharge	(71,970)	(71,970)	0		
	Collection Of Business Rates	14,480	14,470	(10)		
	Housing Benefit Admin	366,010	413,985	47,975		
	Housing Benefit Fraud	(480)	(62,902)	(62,422)		
	New Burdens - C/Tax Reform	0	(12,153)	(12,153)		
	Local welfare assistance scheme	12,040	0	(12,040)		
	Universal Credit Partnership	0	(9,057)	(9,057)		
	FERIS fraud scheme	0	0	0		
	Housing benefit fraud recharge	20	20	0		
	Housing Benefit Admin Recharge	(48,680)	(48,680)	0		
	Housing Rent Allowances	0	(173,802)	(173,802)		
	Council Tax Benefit	0	(10,463)	(10,463)		
	Revenues Recovery Team	63,380	59,496	(3,884)		
RB699	Revenues Recovery Team Recharge	(58,950)	(58,950)	0		
	Total Revenues and Benefits Expenditure	782,650	557,768	(224,882)		
				£	c	
	Total Expanditure Variation			£	£ (224 992)	(0)
	Total Expenditure Variation				(224,882)	(a)
	Major Cost Changes					
* Additi	onal Salary costs for the Recovery of Council Ta	x funded, in part	by additional			
Court c	osts income detailed below			28,000		
	tional Computer Software costs associated with					
funded	by additional government grants detailed below		8,100			
	nal agency staff required in Housing Benefit net	of salary savings	(maternity			
-	post changes & vacant hours)			41,200		
	al Welfare Assistance Scheme spend covered b	y grant from DC0	C detailed			
below				89,100		
					166,400	

# **Revenues and Benefits**

Major Cost Savings		
**** The demand for Housing Benefit was lower than budgeted (see decreased subsid	dy	
income detailed below)	(1,204,900)	
HB Fraud section transferred to the DWP from 01/05/15	(62,300)	
		(1,267,200)
Major Changes in Income Levels		
* Additional Council Tax court costs income	(17,900)	
** Various New Burdens grants from DWP in respect of Housing Benefits	(22,400)	
*** Local Welfare Assistance Scheme spend covered by DCC grant	(89,100)	
**** Decreased Housing Benefit Subsidy related to decreased costs detailed above	1,045,200	
Additional Housing Benefit Overpayments recovered	(14,100)	
Adjustment to CTB entitlement (re pre 01/04/13 CTB old scheme) not required to be		
repaid to DCLG	(10,500)	
Local Council Tax New Burdens Grant - carried forward as an EMR see below	· ·	
	(12,150)	
Universal Credit Delivery Partnership Grant - carried forward as an EMR see below	· ·	
	(9,050)	
		870,000
Minor Variations		5,918
Total Expenditure Variation		(224,882) (a
EAR MARKED RESERVES		
	£	
Utilised 2015/16		
Release NNDR reserve	(100,000)	
Proposed contribution c/fwd to 2016/17		
Local Council Tax New Burdens Grant to EMR	12,150	
Universal Credit Delivery Partnership Grant to EMR	9,050	
		(70,000)
Net movement in earmarked reserves		(78,800)

### **Waste Services**

waste se	1 410.63					
		2015/16	2015/16	Variance	Variance	
		Budget	Actual			
Code	Waste Services	£	£	£	%	
1000	Employees	1,911,330	2,039,632	128,302	6.7%	
2000	Premises	88,590	95,633	7,043	8.0%	
3000	Transport	727,090	765,801	38,711	5.3%	
4000	Supplies and Services	706,200	780,367	74,167	10.5%	
	Total Direct Expenditure	3,433,210	3,681,434	248,224	7.2%	
7000	External Income	(1,771,060)	(1,891,628)	(120,568)	-6.8%	
	Net Direct Expenditure	1,662,150	1,789,805	127,655	7.7%	(a)
E000	Cupport Consisce	260 600	260 600	0		
5000	Support Services	368,680	368,680	0		
6500	Depreciation	256,290	256,290	0		
	Total Indirect Expenditure	624,970	624,970	0		
	Total Waste Services Expenditure	2,287,120	2,414,775	127,655		
	Waste Services - Cost Centres					
WS650	Street Cleansing	451,790	439,093	(12,697)		
WS700	Refuse Collection	1,293,090	1,314,465	21,375		
WS710	Trade Waste Collection	(107,300)	(88,418)	18,882		
WS710 WS725		649,550	698,657	49,107		
	Kerbside Recycling		,			
WS740	16 Shop-Recycling	0	6,706	6,706		
WS750	Waste Management Staff Unit	218,040	261,230	43,190		
WS760	Waste Management Staff Unit Rech Unit 3 Carlu Close	(218,050)	(218,050)	0		
WS770		0	1,092	1,092		
	Total Waste Services Expenditure	2,287,120	2,414,775	127,655	_	
				£	£	
	Total Expenditure Variation			_	127,655	(a)
	Major Cost Changes					
WS700	Refuse vehicle repairs - due to running ar	aned fleet		70,000		
WS700	Refuse agency - due to a vacant post and			30,000		
WS700	Trade Waste disposal charges, offset by i			47,000		
WS715	Auction costs for sale of recycling vehicles			10,000		
WS725	Recycling agency and overtime - due to v		nose and now schomo	86,000		
WS725	Garden waste permits	acani posis, sich	illess and new scheme	10,000		
WS750	·			43,850		
VV3/30	Redundancy costs			43,650	296,850	
	Major Cost Savings				200,000	
WS700	Refuse salary - vacant post for part of year	ar		(10,000)		
WS725	Recycling salaries - vacant posts for part	of year		(34,500)		
WS725	Recycling vehicles fuel and repairs			(31,000)	<i>,</i>	
	Major Changes in Income Levels				(75,500)	)
WS700	Additional take-up on chargeable garden	waste		(53,000)		
WS700	Refund from leasing company - reclassific					
	•			(21,000)		
WS710	Insurance money received for Trade Was	te verlicie (See I	LIVIN HOLE DEIOW)	(15,798)		
WS710	Trade Waste income and recharges	4 4 m m m m m		(50,000)		
WS725	Recycling income is down, due to price no	ot tonnage		54,000		
WS725	Income from sale of recycling vehicles			(22,000)	/40= ====	
					(107,798)	)

### **Waste Services**

Traste oc	1 11000					
	Minor Variations				14,103	
<b>Total Exper</b>	nditure Variation				127,655 (	a)
	EAR MARKED RESERVES					
	Utilised 2015/16					
WS725	Development Control Recycling - S106			(4,662)		
	Proposed contribution c/fwd to 2016/1	7				
WS710	Contribution to vehicle sinking fund, due	to be replaced in	16-17	15,798		
	Net movement in earmarked reserves				11,136	
Total Expe	nditure variation after Ear Marked Reser	ves			138,791	

# HOUSING REVENUE ACCOUNT OUTTURN SUMMARY 2015/16

# **Housing Revenue Account**

Housili	g Revenue Account	2217112				
		2015/16	2015/16			
		Budget	Actual	Variance	Variance	
	Housing Revenue Account	£	£	£	%	
1000	Employees	2,568,560	2,346,217	(222,343)	-8.7%	
2000	Premises	154,750	143,308	(11,442)	-7.4%	
3000	Transport	233,400	213,234	(20,166)	-8.6%	
4000	Supplies and Services	8,633,370	6,620,590	(2,012,780)	-23.3%	
	Total Direct Expenditure	11,590,080	9,323,349	(2,266,731)	-19.6%	
7000	External Income	(14,289,960)	(14,546,126)	(256,166)	-1.8%	
	Net Direct Expenditure	(2,699,880)	(5,222,777)	(2,522,897)	93.4%	
5000	Internal Recharges	1,223,440	1,223,440	0	0.0%	
6500	Capital Charges	1,476,440	993,289	(483,151)	32.7%	
	Total Indirect Expenditure	2,699,880	2,216,729	(483,151)	-17.9%	
	Total HRA Expenditure	0	(3,006,048)	(3,006,048)	N/A	(a)
	Housing Revenue Account - Best Value Units					
	Dwelling Rents	(12,810,600)	(12,779,940)	30,660	-0.2%	
	Non-Dwelling Rents	(517,700)	(549,947)	(32,247)	6.2%	
	Tenant Charges For Services	(30,840)	(46,313)	(15,473)	50.2%	
BHO04	Leaseholders' Service Charges	(19,840)	(21,952)	(2,112)	10.6%	
BHO05	Contributions Towards Expend.	(34,460)	(44,518)	(10,058)	29.2%	
BHO06	Other Charges For Services	(128,500)	(194,509)	(66,009)	51.4%	
BHO06B	Miscellaneous Income	(19,000)	(46,188)	(27,188)	143.1%	
BHO07	H.R.A. Investment Income	(40,000)	(42,103)	(2,103)	5.3%	
BHO09	Repairs And Maintenance	2,781,460	2,410,892	(370,568)	-13.3%	
BHO10	Supervision & Management	2,922,750	2,749,838	(172,912)	-5.9%	
BHO11	Special Services	188,930	145,900	(43,030)	-22.8%	
	Solar PV income	(150,000)	(196,364)	(46,364)	30.9%	
	Solar PV expenditure	0	60,337	60,337	N/A	
BHO15	Depreciation and additional major works	1,986,590	2,360,074	373,484	18.8%	
<b>BHO17</b>	Bad Debt Provision Movement	25,000	(3,034)	(28,034)	-112.1%	
	Share Of Corporate And Democratic Core	349,080	331,488	(17,592)	-5.0%	
BHO20	H.R.A. Interest Payable	1,323,820	1,300,619	(23,201)	-1.8%	
	HRA loan from PWLB - principal repaid	1,460,410	977,253	(483,157)	-33.1%	
	Revenue contribution to capital	139,000	590,196	451,196	324.6%	
	Transfers to or from earmarked reserves are shown as zero					
	here as they are detailed in the earmarked reserves schedule					
BHO22		2,589,500	0	(2,589,500)	-100.0%	
	HCA funding applied for 2015/16	0	96,440	96,440	N/A	
BHO24	HCA funding applied for 2015/16 reversal	0	(96,440)	(96,440)	N/A	
	Accounting Adjustments - year-end employee benefit reversal					
BHO23	and admin costs recovered from RTB sales	(15,600)	(22,135)	(6,535)	41.9%	
	Total HRA Expenditure	0	(3,020,406)	(3,020,406)	N/A	
	Total HRA Expenditure				(3,006,048)	(a)
	Major Cost Increases			Variance £		
	Solar PV expenditure			60,337		
	Major works expenditure funded by earmarked reserves (see					
	the earmarked reserves schedule below)			373,484		
	Revenue contributions to capital works totalled £590k instead					
	of £139k, all of which are funded from earmarked reserves					
	(see the earmarked reserves schedule below which includes					
	amounts of £65k, £164k, £10k and £351k))			451,196		
					885,018	

# HOUSING REVENUE ACCOUNT OUTTURN SUMMARY 2015/16

# **Housing Revenue Account**

Major Cost Savings Major savings have occurred in Repairs as the DLO have been utilised to carry out more non-DLO work, thus reducing the overall Repairs costs  Costs recovered from sales through the Right to Buy scheme Earmarked reserve movements are shown as zero above in order that they can be detailed in the schedule overleaf, which shows the movement totalling £2,090k. See schedule of transfers between earmarked reserves below Difference between amount of PWLB repayment accounted for under our accounting policy and the actual amount paid to PWLB (483,157) Staffing savings across several teams, including Repairs Mgmt, General Tenancy, Planned Maintenance Team and Housing Services Mgmt. In addition, very little was spent on under occupation scheme.  Spending on purchase of new alarms and maintenance of existing alarms was much lower than budgeted (28,034) Since arrears levels have not risen significantly, the bad debt provision was able to be slightly reduced  Major Changes in Income Levels Dwelling rents ended the year 0.2% behind expectations Garage customer numbers have risen and shop occupancy has been high The Learning Disability contract has yielded higher income than first thought following the recent changes Alarm customer numbers have risen once again and in addition there was higher take-up of the new chargeable alarm offering than expected Some minor land sales have given rise to a higher than usual return from miscellaneous income	
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there was higher take-up of the new chargeable alarm offering than expected (66,009)  Some minor land sales have given rise to a higher than usual	
than expected (66,009) Some minor land sales have given rise to a higher than usual	
Some minor land sales have given rise to a higher than usual	
(27,100)	
Solar PV income has been far greater than in previous years (46,364)	
(156,6	20)
Minor Variances totalling (40,7	
Total HRA Expenditure (3,006,0	)8)
	-
Net movement before transfers to/from earmarked	-
reserves (3,006,0	-
Total Variation brought forward (3,006,0	48) (a
(0,000)	48) (a)

# HOUSING REVENUE ACCOUNT OUTTURN SUMMARY 2015/16

# **Housing Revenue Account**

EAR MARKED RESERVES		
	£	
Utilised 2015/16		
Solar PV expenditure funded from reserve	(60,337)	
Affordable Rents surplus used for new development	(65,013)	
Capital spending on renewable energy projects	(164,086)	
Housing Maintenance Fund utilised for major works on existing properties (M.R.A.)	(403,878)	
Adjustment relating to provision made in prior year	(10,131)	
Housing Maintenance Fund utilised for major works on new build	(350,967)	
Proposed contribution c/fwd to 2016/17		
Solar PV income paid into reserve	196,364	
Affordable Rents surplus earmarked	65,013	
Sewage Treatment Plant reserve required	25,000	
PWLB loan premium deficit to be earmarked	483,157	
Budgeted contribution to Housing Maintenance Fund	2,374,500	
Net movement in earmarked reserves		2,089,622
Total Expenditure variation after Ear Marked Reserves		(916,426)